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NAMIBIA BUSINESS REVIEW

Where Business meets ideas

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Musk registers 'local' company in Namibia

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> Theopolina Kapani



> Roswitha Gomachas

Three senior executives quit green hydrogen programme in two months

• TIRI MASAWI

The winds that once lifted Namibia's green hydrogen ambitions now seem to be shifting. In just two months, three senior executives have walked out of the Namibia Green Hydrogen Programme, leaving behind a project that once promised an industrial revolution, and now sits in a cloud of uncertainty. When the government under former president Hage Geingob unveiled the

Green Industrialisation Blueprint between 2022 and 2023, the numbers were bold. Up to 250 000 jobs were projected. Wind and solar farms, pipelines, and electrolyser assembly lines were expected to create 185 000 direct jobs.

Another 70 000 jobs were expected to be created from spin-off sectors such as concrete, metals, and business services. Namibia, officials said, would ride a new energy wave into a greener future.

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• STAFF REPORTER

Elon Musk, the South African-born, American billionaire behind Tesla and SpaceX, has officially registered a local company in Namibia, signaling a step closer to bringing his satellite internet service Starlink to the country.

In 2024, Starlink, Musk's satellite internet company, applied for a licence from the Communications Regulatory Authority of Namibia (CRAN) but the application met delays. Namibian law requires foreign telecom companies to have majority local ownership. Under the Communications Act of 2009, Starlink, being fully foreign-owned, would normally need a Namibian partner or a special exemption from the Minister of Information and Communication Technology. Its licence application is reportedly pending because of this requirement.

Starlink Business Operations vice president and senior director Lauren Dreyer yesterday confirmed that a local company has already been set up.

"We have already established a local Namibian company. We are discussing agreements with local retailers and resellers. We stand ready to pay all required fees and taxes - just like other operators," she said in a statement.

The service is marketed as a compact, portable kit that can easily fit in a backpack, offering high-speed, low-latency internet on the go. Proponents call it reliable

high-speed internet from space.

Dreyer said Starlink can immediately introduce affordable broadband to Namibians no matter where they are located.

"Reliable high-speed internet is essential for education, healthcare, business and public services. Starlink looks forward to connecting underserved communities across Namibia," she said.

GOVT EVALUATES STARLINK APPLICATION

The Namibian government, through CRAN, is now reviewing Starlink's application to become a registered internet service provider. The application was submitted in June 2024.

Last week, CRAN announced that the application was published in Government Gazette 8795 under Notice Number 897, inviting the public and stakeholders to submit written comments within 14 days from 28 November, which lapses on 12 December.

CRAN spokesperson Mufaro Nesongano said the publication marks a critical step in the licensing process, allowing stakeholders and the public to review the application details.

"Once the comments have been received, CRAN will consider the application in full and evaluate it against the licensing criteria set out in section 39 of the Communications Act and licensing regulations," he said.

Nesongano said these criteria include ownership structures, technical and finan-

STARLINK: Musk registers 'local' company in Namibia



cial capabilities, confidentiality and neutrality of service, standards and specifications, and network provisions relating to national defence, public security, and fair competition.

"We clarify that the outcome of the ownership application has been received from the Minister of Information and Communication Technology and, in terms of the law, the full licence applications must now be assessed against all applicable criteria, including ownership," he said.

Dreyer said Starlink welcomes the evaluation process.

"We are so excited that CRAN is now evaluating Starlink's license application.

Some African countries such as Zim-

babwe, Kenya, Ghana, Botswana, Malawi, Madagascar, and the Democratic Republic of Congo have already made exemptions and allowed Starlink to operate.

"These countries are accelerating towards a digital future. Fortunately, Namibian law already gives ICT minister Emma Theofelus the power to grant similar ownership flexibility. So a similar future is possible for Namibia," said Dreyer. Dreyer added "Namibia is at a pivotal moment in its digital future.

The country ranks 149 out of 156 countries in median download speed and fixed internet penetration rates are below 5%. "Musk yesterday said, "Support Starlink in Namibia." **NBR**

Three senior executives quit green hydrogen programme in two months

But momentum has slowed, and the cracks are starting to show.

Last month, **Namibia Business Review** revealed that the programme was struggling to pay salaries. President Netumbo Nandi-Ndaitwah herself called the situation "unfortunate."

Now, a quiet exodus is underway.

Programme Head James Mnyupe stepped down on 1 November 2025 after becoming the first-ever Green Hydrogen Commissioner, a role that placed him at the forefront of Namibia's global energy pitch. He left to take up a major position as Senior Vice President for Sub-Saharan Africa at thyssenkrupp Uhde. His resignation came amid swirling reports of internal tensions and political interference.

Soon after, Legal Services Manager Roswitha Gomachas also left, departing in early November with little public explanation.

And now, the programme is set to lose its head of technical and construction, Theopolina Kapani, who is expected to leave this month.

Kapani, a seasoned civil engineer and project finance advisor, was among the most sought-after skill sets when the programme was established in 2023. The pro-

gramme credited her for her diverse skills encompassing structural design, infrastructure asset management, infrastructure finance, and heavy civil works within the oil and gas industry and transportation engineering.

She is also an expert advisor in public-private partnerships for large-scale infrastructure projects, spanning transportation, energy, and ICT infrastructure.

Kapani's departure now adds to a growing sense that the programme is drifting at a critical moment right when the government is yet to announce whether or not it will start funding the programme after donor money dried up.

MAPPING THE WAY FORWARD

A source told **Namibia Business Review** that senior government officials, who have direct interaction with the programme were set to meet with the senior management on Friday but the meeting was postponed. The meeting which was expected to chart a way forward on the operations

and financial future of the programme is now set for this week.

"There is not much of a change in the funding situation of the programme. There is an expected meeting between government officials and the team to map the way forward. This meeting will also make key decisions on how things shape going forward," the source said.

The departure of the senior staff members coincides with a challenging financial situation at the Namibia Green Hydrogen Programme is reportedly struggling to pay its staff as severe funding challenges threaten its future.

Since its launch in 2023, the programme has primarily relied on grants from development partners, including N\$800 million (around €40 million) from Germany's Federal Ministry of Education and Research, and additional support from the Dutch Government through Invest International. These funds supported pilot plants, scholarships, Namibia's first green hydrogen bus, and the development of a national

green hydrogen strategy.

Two weeks ago Presidential Press Secretary Jonas Mbambo told the **Namibia Business Review** that the government has not yet decided how-or-if it will fund the programme beyond its initial grant.

"Her Excellency the President is aware of the situation, and it is indeed very unfortunate. At this stage, no decision has been taken on whether the government will take over the funding of the programme," he said. Mbambo said the government is currently managing several competing priorities across different sectors.

"But this does not in any way diminish the importance of the Green Hydrogen Programme to our national development agenda," he said.

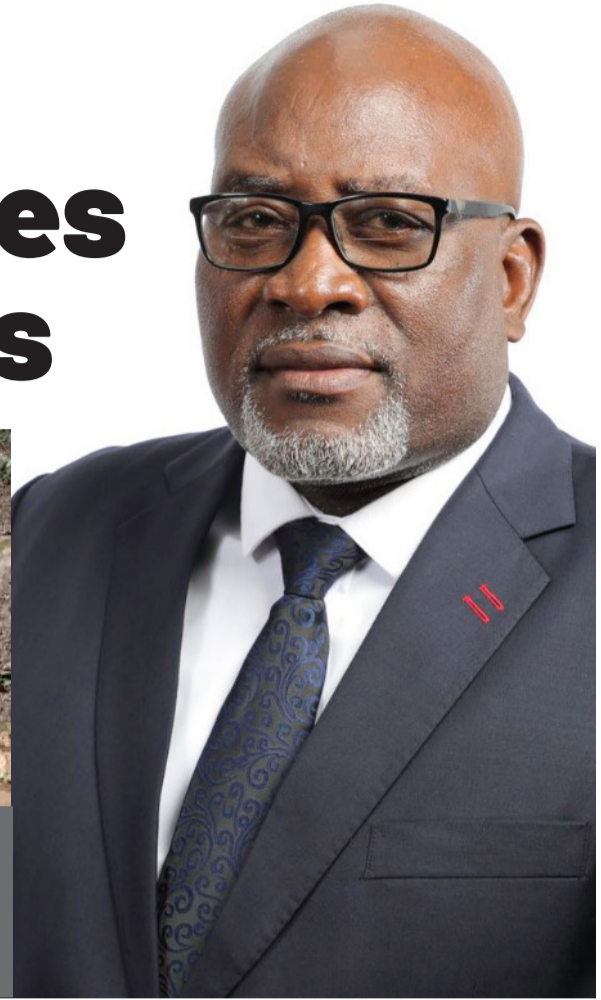
The programme currently employs nine senior staff, following the departures of its former green hydrogen commissioner James Mnyupe, and Legal Manager Services Roswitha Gomachas earlier this month, along with six additional non-managerial staff.

Mbambo said "The President will consult the relevant stakeholders to determine the most appropriate way forward. We appreciate your patience and understanding as these discussions progress." **NBR**



At this stage, no decision has been taken on whether the government will take over the funding of the programme"

Amutse slams mining companies for hiding profits



“Most of these mines are owned by people who are not from Namibia. I am not against them, but the people from where they come from live better than Namibians”

< Minister of Industry, Mines and Energy, Modestus Amutse

• TIRI MASAWI

Newly appointed Minister of Industry, Mines and Energy, Modestus Amutse, has criticised some mining companies operating in Namibia for not fully declaring their profits.

Speaking to staff members of the ministry on Monday, Amutse challenged mining companies to implement tangible corporate social responsibility (CSR) programmes that genuinely benefit Namibians.

“I also want to address the implementation of Exploration Prospecting Licenses (EPLs). We must come up with a way that compels the miners to have some sort of

tangible corporate social responsibility that benefits our people.

“You have a mine somewhere here and you are boasting of having made profit, but sometimes you don't declare your profits knowing there are grey areas,” he said.

Amutse's push for tangible investment marks a slight shift from his predecessor, Natangue Ithete, who had encouraged a majority stake in future ventures in the extractive industry.

While Ithete focused on government participation in mining projects, Amutse is emphasising stricter oversight and ensuring that profits are fully declared and invested locally.

According to the minister, the government will tighten scrutiny on all mining

operations to get an accurate understanding of production figures and prevent under-declaration of profits.

“There are loopholes that we need to tighten so we know exactly how much they produce and should pay to the government,” he said.

He also stressed the importance of due diligence when issuing EPLs to ensure Namibia's resources are not sold to the highest bidder at the expense of local development.

“Most of these mines are owned by people who are not from Namibia. I am not against them, but the people from where they come from live better than Namibians,” he said.

He added “That is why we must compel them to make sure they improve the lives of our people. That is what other countries do. I am not afraid to face them. We have to face them, we need to talk to them and they must comply.”

While mining companies are earning billions in profits in Namibia, the minister said they are not doing enough to improve the lives of citizens.

Amutse also called for a review of Namibia's energy policies, highlighting the need for self-sufficiency and urgent solutions to cut electricity imports.

“I know many companies are eager to venture into the energy sector, but the problem is our efficiency to accommodate various initiatives to ease the burden of electricity generation and supply.

“In other countries, they plan for a week and the next day they are already implementing. I think there are a lot of files in your office and some of them came to you last year. Personally, I think this is an area we need to improve,” he said.

“The other time I was asking somebody: What is preventing us from making decisions that can get energy from our rich sun? Maybe a combination of solar and other sources that can produce green energy,” Amutse added.

He also urged the government to have a clear plan on preferred energy sources.

“Somebody was talking about white hydrogen which is important and in high demand. But that one is up to us to open up for such, but we must do it with due diligence to not compromise the security of the country.

“Whether it's in mining, oil, or energy, we must exercise that due diligence,” he said.

Amutse's remarks mirrored President Netumbo Nandi-Ndaitwah's call last week for the government to move decisively from planning to implementation.

“Good policies without implementation are just as good as nothing, as they do not change people's lives,” the President said during the Namibian Institute of Public Administration and Management event on 4 December 2025.

After eight months in office, Nandi-Ndaitwah said the era of “business unusual” must now translate into visible impact for citizens. She praised the Cabinet and governors for their collective efforts, saying that “your hard work has not gone unnoticed,” but cautioned that recent electoral victories should be seen as a renewed call for improved service delivery. **NBR**



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Kill corruption -Nandi-Ndaitwah tells cabinet



> President Netumbo Nandi-Ndaitwah



As leaders, we must demonstrate integrity, transparency, and moral clarity"



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• IMELDAAMBONDO

President Netumbo Nandi-Ndaitwah has called for the highest level of integrity in Cabinet to improve public trust.

Speaking at a cabinet retreat last week, Nandi-Ndaitwah told members of the executive that ethical leadership is non-negotiable.

"Corruption, in all its forms, undermines public trust and diverts resources meant for development. As leaders, we must demonstrate integrity, transparency, and moral clarity. Every public resource must be managed with care, and every decision must reflect fairness and accountability. Our example as Cabinet members, Deputy Ministers, Governors and senior civil servants must inspire confidence throughout the public service," she said.

The President said the Cabinet should take the lead in making sure that public policies and plans are fully implemented.

She encouraged members of the Cabinet to embrace change in government architecture.

"I must emphasise that implementation requires effective execution and must be the heartbeat of the 8th Administration. Good policies without implementation

economic transformation is essential and job creation, particularly for the youth, must remain at the forefront.

"Therefore from this retreat we must be able to further identify all challenges and turn them into opportunities to meet the promises we made to our people including job creation," she said.

She added "As we start this retreat it is important to underscore that national unity and social cohesion remain the foundation of our country's stability.

The Cabinet must continue to promote unity, respect, and cooperation across all sectors of society."

She praised the Cabinet and governors for their collective efforts, saying that "your hard work has not gone unnoticed," but cautioned that recent electoral victories should be seen as a renewed call for improved service delivery.

Nandi-Ndaitwah said the retreat serves as a strategic moment to "step back, reflect, and realign our collective efforts," urging leaders to strengthen coordination across ministries and ensure decisions result in real outcomes for people in towns, villages and informal settlements.

She emphasised the need for ethical leadership and accountability.

"Corruption, in all its forms, undermines public trust and diverts resources meant for development." Nandi-Ndaitwah said.

NBR



MTC shareholders to share N\$467 million



• STAFF WRITER

Mobile Telecommunications Ltd, MTC shareholders will smile all the way to the bank in February when the local bourse listed company pays 62 cents per share.

MTC recorded a revenue increase of 14.4% to N\$3.7 billion, thanks to increased data usage and roaming services among the company's clientele.

The company is set to pay out a final ordinary dividend of N\$467 100 000 (62.28 cents per share) by 06 February 2026.

MTC attributed its revenue growth to a sustained growth in demand for high-speed data and value-added mobile telecommunications services from prepaid customers and the enterprise segment.

The telecoms company reported that its prepaid subscriber base grew by 4.3% while prepaid Average Revenue Per User (ARPU) grew by 14.6% due to high data demand and value-added services, while roaming revenue increased by 2.5%.

"This is due to an increase in business travel by multinational companies exploring oil and gas opportunities, combined with the recovery of tourism. Strong customer demand for smart devices boosted handset and accessories revenue by

16.0%," MTC said in a statement.

The latest results shows that the Enterprise Business Unit grew revenue by 38.3%, due to 36.6% customer growth in the Spectra home fibre and enterprise customer base.

"This new revenue growth demonstrates the company's progress in its strategy of diversifying into enterprise ICT markets, including IoT and fixed connectivity to achieve its strategic growth target. New revenue now accounts for approximately 4.5% of total revenue," the company said.

MTC said they will continue to diversify its revenue and broadening customer services, offering enterprises and con-

sumers fibre, secure cloud, hosted PBX and fixed broadband value-added services.

During 2025, MTC deployed 1 672 km of fibre, bringing the total fibre rolled out to 4 472 km. Fibre services were extended to Windhoek and coastal areas to support the demand for fixed internet services for businesses and homes. Fibre deployment will continue in 2026, including expanding services to support the growing energy and tourism sectors.

Earnings before interest, tax, depreciation and amortization (EBITDA) increased by 3.3% due to higher revenue and lower costs. The EBITDA margin increased from 45.9% to 49.1%, due to revenue growth and low operating costs.

For the year under review, capital expenditure approved was N\$706 million (2024: N\$893 million), which included capital expenditure carried forward from the previous financial year.

MTC said they will enter the new financial year with a clear and focused strategy aligned to its Integrated Strategic Business Plan.

"These structural shifts continue to shape demand for high-speed broadband, digital services, and mobile financial solutions, positioning MTC to pursue new opportunities in cloud, cybersecurity, data centres, and international business," MTC said. **NBR**

Repo Rate Unchanged

The Bank of Namibia has kept the Repo rate unchanged at 6.50 %.

The central bank said the decision is necessary to protect the Namibia dollar-South African rand peg while supporting a slowing domestic economy.

The decision was taken during the Monetary Policy Committee's (MPC) final meeting of the year, held on 1-2 December 2025. This was announced at the monetary policy announcement held at the Bank of Namibia 3 December 2025.

Bank of Namibia governor Johannes !Gawaxab said the MPC remained focused on stability despite subdued economic activity.

High-frequency indicators show that economic activity continued to grow during the first ten months of 2025, although at a slower pace than in 2024.

Real GDP growth is now projected to ease to 3.0% in 2025, down from 3.7 % the previous year. A rebound to 3.8% in 2026 and 4.3% in 2027 is forecast, driven by agriculture, construction and uranium output.

Inflation averaged 3.6 % for the first ten months of 2025, down from 4.5 % in 2024, with the Bank maintaining its 2025 inflation projection at 3.6 percent %.

BUSINESS WEEK IN BRIEF

COMPILED BY IMELDA AMBOMBO

On the external front, the merchandise trade deficit narrowed by 14.5 percent to N\$25.8 billion, boosted by stronger uranium and gold export earnings. International reserves stood at N\$48.6 billion at the end of October, equivalent to 3.2 months of import cover still adequate to sustain the currency peg.

Commercial banks are expected to keep the prime lending rate at 10.125 %, with the Bank noting that the normalisation of the prime-repo differential is anticipated by year-end.

The next MPC meeting will be held on 16-17 February 2026.

Amutse takes over mines, energy ministry

President Netumbo Nandi-Ndaitwah has appointed Modestus Amutse as the new Minister of Industries, Mines and Energy, effective 2 December. This marked a key leadership shift in one of Namibia's most strategic portfolios. The appointment was made

under Article 35 of the Namibian Constitution, which gives the President powers to select ministers from members of the National Assembly.

Nandi-Ndaitwah highlighted the experience Amutse brings to the role, noting his previous service as Deputy Minister of Information and Communication Technology, Member of Parliament, and Chairperson of a National Assembly Standing Committee.

The President also expressed gratitude to Defence and Veterans Affairs Minister Frans Kapofi, who had been overseeing the ministry in an acting capacity. She thanked him for "his commitment, steady leadership, and the support provided to the Ministry during the interim period."

Nandi-Ndaitwah said the appointment aligns with the mandate Namibians reaffirmed in the recent Regional and Local Authority Elections, stating that the 8th Administration remains focused on "quality service delivery, accountability, and the effective implementation of national priorities," including the SWAPO

Party Manifesto, its Implementation Plan, and NDP6.

She wished Amutse success as he assumed leadership of the ministry during a period of significant economic transformation and policy execution.

Key economic taskforce members appointed

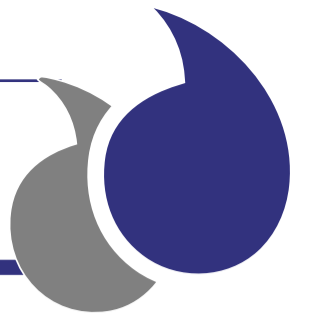
President Netumbo Nandi-Ndaitwah has officially commissioned three national task forces aimed at accelerating service delivery and driving Namibia's economic and social renewal.

The commissioning took place at the state house, 1 December 2025. The task forces focus on Economic Recovery, Health, and Housing & Land.

The President said the initiative reflects the country's urgent need for unified action.

Nandi-Ndaitwah said the challenges of rising living costs, job constraints, and pressure on essential services demanded a new approach.

Nandi-Ndaitwah said that the Forum and its task forces are not symbolic gestures. She said that the teams draw from diverse sectors to ensure solutions are collaborative.



EDITORIAL

Amutse hits the ground running

Newly appointed minister of industries, mines and energy Modestus Amutse has given a clear hint on what his priorities at the ministry will be in the next few years.

He told the staff ministry on Monday that the government wants to see players in the mining sector playing a meaningful role in improving the lives of many Namibians.

Put bluntly, Amutse challenged mining companies to invest in tangible Corporate Social Investment programmes.

He wants to see meaningful con-

tribution by the sector to Namibians. The new minister feels the mining industry has somewhat been 'cheating' the government by under-declaring their profits.

His view takes a paradigm shift from his predecessor Natangue Ithete who was pushing for increased government equity.

From a face value, Amutse seems to be pushing for a practical solution to a long standing problem.

His push for better investment in the country's social sectors including schools, hospitals, roads and many other projects is commendable.

While many were questioning his abilities to take on the ministry, Amutse seems to be well aware of what needs to be done and is keen to see results. If the minister's revelations that mining companies are 'stealing' from the government by under-declaring profits, we have a bigger problem than we thought.

Perhaps there is a need for the mining chamber to come clean and answer these allegations.

Such revelations simply show that investors are not playing in good faith.

President Netumbo Nandi-Ndaitwah believes that Namibians are too

few to be poor.

That notion is true and needs urgent redress.

The only other way to deal with the glaring inequalities and poverty levels in Namibia is to make sure that the country's natural resources are utilised in ways that improve the standards of living for all.

While Ithete's idea of having the government play a role in the industry might not have been feasible, Amutse's propositions are very reasonable. The ideas are practical and the mining industry needs to play their part.

Power, water, homes - The building blocks of growth



• CHRISTOFF BAUERNSCHMITT

Life runs on three basic elements: electricity to keep the lights on, water to keep towns and industries going, and homes where families can build a future.

These are more than services, they are the foundation for jobs, small businesses, and national growth.

Currently, Namibia relies heavily on imported electricity. During October

2024, official statistics show that Namibia drew approximately 270 to 488 MWh of power from the region, up to two-thirds of its demand, leaving the country vulnerable to external price and supply fluctuations. The plan is to bend that curve.

Analysts and ratings agencies point to a build out of local generation and grid projects through FY25-FY27.

In May 2024, the World Bank approved Namibia's first energy sector loan, US\$138.5 million, to strengthen the transmission line between Auas and

Kokerboom and to add a utility scale battery storage system. This isn't just an engineering upgrade, it's a critical intervention in stabilising the grid due to the rise of renewable energy.

Renewable energy, unlike conventional energy, cannot help fill the power gap that arises from power plant failures and or unexpected change in demand.

Prioritising grid maintenance enhances energy security in the long run.

Water infrastructure is also being scaled. With demand in the Erongo region exceeding current capacity, a second desalination plant (20 million m³/year) has been approved, with commissioning expected in early 2027. This investment is critical for sustaining mining, green hydrogen initiatives, and urban growth in coastal towns.

Then there's housing, the issue most families feel directly. The backlog is se-

vere, with more than 120 000 people on the National Housing Enterprise waiting list.

This shortfall isn't just a social pressure; it's also a clear investment opportunity in affordable rental and ownership models tailored to local income levels.

The big question is: how do we pay for all these needs? Government budgets alone can't carry the load.

That's where alternative investments, private capital working shoulder to shoulder with public funds, comes in.

Namibia's pension funds and insurers are required to invest a minimum share of their assets in-country, and to allocate a portion to unlisted investments through regulated Special Purpose Vehicles (SPVs) and Unlisted Investment Managers (UIMs). These rules, when paired with strong governance, create a cornerstone of local capital deployment for power plants, grids, desalination, housing and much more.

For everyday life, the benefits are tangible. The impact is multifaceted: reliable electricity supports business continuity, secure water access sustains industrial and urban activity, and adequate housing improves living conditions.

These investments also generate jobs and enhance long-term economic productivity.

For institutional investors, investing in Real Assets, be it infrastructure and or property assets, provides stable predict-

able cash flows with an inflation hedge and a long duration which mimics their liabilities.

The Old Mutual Investment Group (OMIGNAM) has three funds: the Namibia Infrastructure Equity Investment Fund, the Namibia Housing Fund and the

Namibia Commercial Properties Fund, all three geared to meet investment objectives whilst delivering socio-economic impact.

OMIGNAM has a seasoned alternative investments team positioned to add

value. Experienced teams play a vital role in structuring projects around viable cash flows and managing assets for capital growth. With the right mix of local currency financing, multilateral support, and private capital, Namibia can transform its infrastructure needs into bankable investment opportunities that attract foreign direct investment, leveraging domestic capital.

*** Christoff Bauernschmitt is the Senior Investment Professional, Old Mutual Investment Group (OMIGNAM), Old Mutual Namibia.**



> Elzin Mushambi

• IMELDAAMBONDO

Government Institutions Pension Fund (GIPF) Chief Executive Officer Martin Inkumbi says their investment in Nambob is helping the rural people to access affordable and dignified funeral services.

In 2019, GIPF invested N\$31 million in Nambob through Allegrow Fund (Pty) Ltd managed by EOS Capital Pty Ltd, one of the GIPF's unlisted portfolios.

BUSINESS

GIPF praises N\$31 million Nambob deal

Nambob is a company that provides funeral services in Namibia.

In a statement released last week, Inkumbi said the investment into Nambob does not only help its financial standing but also benefits its members in non-monetary ways.

"What this means is that while the indirect investment by the GIPF in Nambob has not yet provided direct cash benefits, it facilitates a positive impact through improved access to affordable funeral services for many people, especially in rural areas and vulnerable groups through Nambob's 13-branch national footprint across Namibia," Inkumbi said.

The GIPF said the modest but steady growth of Nambob is aided by robust operational improvements over the past six years since GIPF's indirect investment in Nambob.

"This investment fits with our goal of

achieving sustainable returns while supporting the social economic development of our nation," Inkumbi said.

EOS Capital managing director Elzine Mushambi lauded Nambob's performance which saw the company achieving an 8% net profit in the 2024/25 financial year.

Mushambi described the performance as a resilient performance amid big challenges.

The N\$31 million investment, made through Allegrow Fund and managed by EOS Capital, has helped turn around the company's fortunes.

"Nambob's transformation is a testament to the power of local management empowerment and strategic shareholder support," said Mushambi.

According to Mushambi, Nambob's growth is driven by robust operational improvements, including the closure of underperforming branches and a refocus on delivering exceptional service to Namibians.

Nambob was initially challenged with management and operational issues that affected the company's performance.

The company however, went through a restructuring, and shareholder support led by Allegrow Fund, resulting in the closure of eight underperforming branches and streamlined operations.

Since then, Mushambi said Nambob has achieved profitability with the turn-



< Martin Inkumbi

around laying a foundation for sustainable growth.

The turnaround enabled Nambob to achieve significant operational improvements and reposition itself, enhancing its contribution to the Allegrow Fund's long-term value-creation objectives.

Nambob now operates 13 branches across the country, providing funeral arrangements, cremations, memorials, and funeral insurance. **NBR**



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